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Telework in academia: associations with health and well-being among staff

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Abstract

As the development of technical aids for telework has progressed, work has become more flexible in time and space. Among academics, the opportunity to telework has been embraced by most, but it is unclear how it relates to their health and well-being. The aim of this study was to determine how frequency and amount of telework is associated with perceived health, stress, recuperation, work-life balance, and intrinsic work motivation among teaching and research academics. An electronic questionnaire was sent to junior lecturers, senior lecturers, and professors at Swedish public universities. It included the General Health Questionnaire, Work Stress Questionnaire, items for assessing recuperation, the Basic Psychological Need Satisfaction at Work scale, and parts of Copenhagen Psychosocial Questionnaire, as well as questions about the frequency and amount of telework performed. In total, 392 academics responded to the survey. Multivariate analysis of variance showed significant differences between groups of academics with different telework frequency (p < 0.05). Univariate analyses of variance showed that ratings of stress related to indistinct organization and conflicts were higher among academics that telework several times per week or more than among academics that telework less than once per month. In regression analyses of associations between amount of telework (in hours per week) and the dependent variables, no significant effects were found. Although it cannot be concluded whether stress is a cause or an effect of frequent telework, the findings warrant further attention to academics who telework frequently.

Keywords Flexible work · Boundless work · Autonomy · Competence · Relatedness

Introduction

As the development of technical aids for telework has progressed, work has become more flexible in time and space (Allen et al. 2015; Vilhelmson and Thulin 2016). The opportunity to

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work away from the office at any time gives employees more autonomy in managing their work and balancing work with family demands, while it also puts higher demands on employees to set limits to their work (Currie and Eveline 2011). Arguably, limited boundary control in flexible working arrangements may contribute to excessive workload and overtime work, increased stress, and insufficient time for recovery (Mellner 2016). In a meta-analysis of studies on telework during regular working hours, however, Gajendran and Harrison (2007) found little evidence of telework being harmful to employees. Due to lack of information about job type and voluntariness of the telework arrangement in the studies, the potentially moderating effects of these factors were not studied. Others have argued that they are important for an employee's propensity to telework (cf. Scott et al. 2012).

The higher education system has undergone major changes in recent decades (Melin et al. 2014; Mudrak et al. 2018; Saltmarsh and Randell-Moon 2015). Technological development and increased competition nationally and internationally have led to gradually higher demands on efficiency and productivity, greater demand for distance learning, and expectations of staff being available anytime (Melin et al. 2014; Ng 2006; Saltmarsh 2011; Saltmarsh and Randell-Moon 2015; Sutherland-Smith 2013). It has been argued that increased focus on management and performance evaluations have contributed to the deterioration of working conditions (Kenny 2018), and studies from several countries show that academics find their work situation demanding and report high levels of work-related stress (Bos et al. 2013; Kang and Sidhu 2015; Melin et al. 2014; Saltmarsh and Randell-Moon 2015). Among teaching and research staff, stressors have been identified as relationships with colleagues and superiors, high workload, lack of control over work, inadequate resources, work-life imbalance, and lack of personal development (Kang and Sidhu 2015; Ng 2006; Opstrup and Pihl-Thingvad 2016). Moreover, high work demands and lack of control over work were found to adversely affect staff health (Kang and Sidhu 2015; Makhbul and Khairuddin 2014). For this staff category, balancing teaching and research may prove especially difficult when productivity demands increase (Lai et al. 2014; Tight 2016). This may lead to longer working hours and poor worklife balance (Kinman and Jones 2008). In a recent study by Mudrak et al. (2018) on academic staff, the authors showed that job resources (e.g., influence over work and support from colleagues/supervisor) were related to work engagement and job satisfaction through a "motivational process," while job demands (e.g., job insecurity and work-family conflicts) were related to experienced stress through a "health-impairment process," within the framework of the job demands-resources model (Bakker 2011; Bakker and Demerouti 2014). Further, these processes appeared to be relatively independent, implying that academics are likely to remain engaged in their work despite increasing job demands, especially if sufficient job resources are provided. The authors argue that flexible working arrangements may benefit staff by leading to reduced stress.

Flexible working arrangements have increased gradually over time (Beatson 2019). Recent statistics from Eurofound (2017) show that approximately 44% of the working population in Europe can choose between different working schedules, adapt working hours within certain limits, or completely decide their working hours. According to Eurofound and the International Labour Office (2017), the incidence of telework or mobile work using information and communication technologies varies substantially across countries and is high in Finland, Japan, the Netherlands, Sweden, and the USA. In Sweden, about 40% reported working from home at least once over the past 12 months, which is the second highest prevalence rate in Europe (OECD 2016). However, the opportunity for telework is unequally distributed across occupational groups. For example, it is more prevalent among "knowledge workers" (e.g.,



managers and professionals) (Eurofound and the International Labour Office 2017; OECD 2016).

To date, few studies have investigated how teaching and research staff in the higher education sector is affected by telework. In one study, it was found that staff with young children appreciated the possibility of managing a family alongside their work but reported that the benefits came at a cost of reduced leisure time, unless clear limits were set for work (Currie and Eveline 2011). The study also indicated gender differences in job satisfaction: men felt more satisfied with their work and the amount of work they performed, while women reported working too much and not being able to complete the tasks as planned. Tustin (2014) compared academic teleworkers and non-teleworkers and found that teleworkers felt more productive; more satisfied with their work; and estimated lower levels of stress, fatigue, and frustration than non-teleworkers. Similar results were obtained by Arvola and Kristjuhan (2015) when academic staff was asked about experienced stress during work outside the conventional office compared with work at the office. Although it was not possible to tell how the telework was distributed over time, their results also indicated that the extent of telework performed may be of importance for the staff's experience, as higher stress and more symptoms were indicated by those who did not telework as well as those who teleworked extensively. In a nationwide survey in the UK, Haddad et al. (2009) showed a higher prevalence of part-day homeworking than whole-day homeworking and that part-day homeworking was associated with avoiding interruptions at work, while whole-day homeworking was associated with commute struggle. The findings underline the importance of considering how telework is distributed over time when investigating its implications for employee health and well-being.

To get a better understanding of the relationship between telework, health, and well-being in academia, the aim of this study was to determine whether frequency or amount of telework is associated with perceived health, stress, recuperation, work-life balance, and intrinsic work motivation among teaching and research academics.

Methods

Study design and participants

The study was a cross-sectional survey of health, stress, recuperation, work-life balance, intrinsic work motivation, and extent of telework performed among teaching and research staff at Swedish public universities. Participants eligible for inclusion in the study were (i) employed as a junior lecturer, senior lecturer, or professor and (ii) engaged in teaching and/or research $\geq 50\%$ of their working time.

Data collection and processing

Initially, an invitation to participate in the study was sent to the human resources departments of 24 Swedish universities. Of those who were invited, 6 universities agreed to distribute the online survey to their employees. These universities were located in urban and rural areas in the north, middle, and south of Sweden. Half of them were research focused. The survey was distributed through a link in an e-mail together with information about the study procedure and conditions for participation. Approximately 2 weeks after the survey was distributed, a



reminder to answer it was sent out. The answers from the survey were collected through the SUNET Survey© software (Artologik Survey & Report). The data collection period lasted from May 2017 to March 2018, and the study was approved by the Regional Ethical Review Board in Uppsala, Sweden (Reg. no. 2016/494).

The survey contained 74 items, including the General Health Questionnaire (Hardy et al. 1999), the Work Stress Questionnaire (Holmgren et al. 2009), validated items for assessing recuperation (Gustafsson et al. 2006), the Basic Psychological Need Satisfaction at Work Scale (Deci and Ryan 2000; Eriksson and Boman 2018), and parts of Copenhagen Psychosocial Questionnaire (Berthelsen et al. 2014). In addition to these questionnaires, questions were included about the respondent's age, gender, family situation, form and extent of employment, work content, working time, and the extent of telework performed. A description of each instrument and the independent variables *frequency and amount of telework* is provided below.

Dependent variables

Health

Health was assessed by the 12-item version of the General Health Questionnaire (Hardy et al. 1999), where responses are given on 4-point scales ranging from "do not agree at all" to "completely agree." Some examples of items are "I can concentrate on what I do" and "I feel unhappy and depressed." After reversing 6 item scales, a total score was calculated using the Likert method (Hardy et al. 1999), thus ranging from 0 to 3 where higher values indicate better perceived health. The internal consistency of the instrument, in terms of Cronbach's alpha in the sample, was 0.84.

Work-related stress

Work-related stress was assessed by the Work Stress Questionnaire (Holmgren et al. 2009). It consists of 21 items covering four categories of work characteristics: influence at work, indistinct organization and conflicts, individual demands and commitment, and work to leisure time interference. For influence at work (4 items, e.g. "Can you influence decisions at work?") and work to leisure time interference (3 items, e.g., "Does your work make it difficult to make time for your family?"), responses are given on 4-point scales ranging from "yes, always" to "no, never." A total score for each category was calculated as the median of responses in the category ranging from 1 to 4 where higher values indicate more influence and less interference, respectively (Holmgren 2008). For indistinct organization and conflicts (7 items, e.g., "Are the goals at your workplace clear?" and "Are there any conflicts at work?") and individual demands and commitment (7 items, e.g., "Do you often get engaged in your work?" and "Do you take too much responsibility at work?"), the respondent is asked to rate how stressful they perceive the item is on a 4-point scale ("not at all stressful" to "very stressful") and whether the item applies to the workplace. In case an item did not apply, the stress rating for that item was set to "not stressful." Then, a total score for each category was calculated as the median of stress ratings, ranging from 1 to 4 where higher values indicate less perceived stress. The internal consistency of the four scales, in terms of Cronbach's alpha in the sample, was 0.62 (influence at work), 0.82 (indistinct organization and conflicts), 0.88 (individual demands and commitment), and 0.90 (work to leisure time interference).



Recuperation

Recuperation was assessed by 8 validated items covering *fatigue* (4 items, e.g., "Do you feel mentally tired after the working day?") and *rest/recuperation* (4 items, e.g., "Do you feel you have recovered and are thoroughly rested when you start work in the morning?") (Aronsson et al. 2003; Gustafsson et al. 2006). Responses are given on 5-point scales ranging from "never" to "very often", and one item scale for fatigue was reversed. For each category of items, a total score was then calculated as the mean of the responses in the category. The total scores ranged from 1 to 5, where higher values indicate less perceived fatigue and more rest/recuperation. The internal consistency of the scales, in terms of Cronbach's alpha in the sample, was 0.75 for *fatigue* and 0.91 for *rest/recuperation*.

Work-life balance

Work-life balance was assessed by the 4 items of work-family conflict in the work-individual interface domain of the Copenhagen Psychosocial Questionnaire (COPSOQ-II) (Berthelsen et al. 2014; Dicke et al. 2018). Some examples of items are "Do you often experience a conflict between your work and private life and that you would like to be in both places at the same time?" and "Do you feel that your work takes so much of your time that it has a negative effect on your private life?". Responses are given on 4-point scales ranging from "yes, certainly" to "no, not at all" and scored 0–100. Subsequently, a total score was calculated as the mean of the item scores (Berthelsen et al. 2014), where higher values indicate more work-life balance. The internal consistency of the scale, in terms of Cronbach's alpha in the sample, was 0.89.

Intrinsic work motivation

Intrinsic work motivation was assessed by a Swedish version of the Basic Psychological Need Satisfaction at Work (BPNS-W) scale (Eriksson and Boman 2018), consisting of three dimensions: *autonomy* (7 items, e.g., "There is not much opportunity for me to decide for myself how to go about my work"), *competence* (6 items, e.g., "I do not feel very competent when I am at work"), and *relatedness* (8 items, e.g., "I get along with people at work"). Responses are given on 7-point scales ranging from "do not agree at all" to "completely agree." For each dimension, a total score was calculated as the mean of the item responses, after reversing 3 item scales per dimension. Thus, the total scores ranged from 1 to 7, where higher values indicate that the need for autonomy, competence, and relatedness is more satisfied, indicating a stronger intrinsic work motivation. The internal consistency of the scales, in terms of Cronbach's alpha in the sample, was 0.74 for *autonomy*, 0.59 for *competence*, and 0.82 for *relatedness*.

Independent variables

Among studies on telework, there is a lack of consistency in terminology and definition of the concept (Allen et al. 2015; De Croon et al. 2005). Given the context of this study, we have used the definition proposed by Allen et al. (2015), i.e., telework "is a work practice that involves members of an organization substituting a portion of their typical work hours (ranging from a few hours per week to nearly full-time) to work away from a central workplace—



typically principally from home—using technology to interact with others as needed to conduct work tasks."

Frequency of telework

The frequency of telework was assessed with a single item: "How often do you work outside your conventional workplace?". Responses were given in one of the categories "never," "less than 1 time per month," "several times per month," "several times per week," or "always." Due to the small number of responses in the extreme categories (Table 1), the end categories "never" and "always" were merged with their adjacent category, generating the three categories "less than 1 time per month," "several times per month," and "several times per week or more."

Amount of telework

For a subset of the sample, an additional item was added to the survey about the average number of hours spent teleworking per week during the last month.

Statistical analysis

All analyses were performed in IBM SPSS Statistics 22.0 for Windows (IBM Corp., Armonk, NY, USA). Descriptive statistics of participants' characteristics are presented as proportions, means, and standard deviations. Multivariate and univariate analyses of variance were

Table 1 Characteristics of the respondents (n = 392)

		Proportion	Mean	SD
Age (years)			48.9	9.9
Gender	Male	37.2		
	Female	62.8		
Marital status	Living alone	14.6		
	Living with partner	79.1		
Children at home		53.9		
Profession	Junior lecturer	45.0		
	Senior lecturer	44.2		
	Professor	10.8		
Form of employment	Temporary	12.2		
1 2	Permanent	87.8		
Extent of employment (%)			93.6	18.2
Job content	% teaching		62.9	88.7
	% research		23.7	26.0
	% management		8.0	17.2
	% other		11.8	15.1
Commuting time (min)			72.2	127.8
Frequency of telework	Never	3.8		
	Less than 1 time/month	11.0		
	Several times/month	41.3		
	Several times/week	40.6		
	Always	3.3		
Telework/week (h)*			15.8	13.4

SD, standard deviation

^{*}Number of respondents = 190



performed with 11 scales of perceived health, work-related stress, recuperation, work-life balance, and intrinsic work motivation as dependent variables and frequency of telework as independent variable. The analyses were performed with and without adjustment for age, gender, marital status, children, form of employment, commuting time, and job content (i.e., proportion of research), as these variables were considered potentially important confounders (Bailey and Kurland 2002; Eurofound 2017; OECD 2016). Model assumptions in multivariate and univariate analysis of variance were checked using Box's M test, Levene's test, and standard graphical procedures.

For the subset of respondents that provided information about their amount of telework per week, regression models were fitted for each of the dependent variables with amount of telework as independent variable. The models were adjusted for age, gender, marital status, children, form of employment, commuting time, and proportion of research performed at work. In all tests, p < 0.05 was considered significant.

Results

In total, 392 academics responded to the survey, yielding a response rate of 14% (7–21% across the universities). Respondent characteristics are shown in Table 1. The proportion of junior lecturers in the sample was similar to that in the population (45% in the sample and 44% in the population), while the proportion of senior lecturers was slightly larger (44% in the sample and 42% in the population), and the proportion of professors was smaller (11% in the sample and 14% in the population). The sample contained a higher proportion of women than the population (62% in the sample and 52% in the population).

On average, the participants rated relatively good health (2.2 of 3 = perfect health), autonomy (4.9 of 7 = maximum satisfaction), competence (5.4 of 7 = maximum satisfaction), and relatedness (5.3 of 7 = maximum satisfaction). They experienced a small amount of stress related to influence at work (2.8 of 4 = no stress), indistinct organization and conflicts (3.5 of 4 = no stress), individual demands and commitment (2.6 of 4 = no stress), and work to leisure time interference (2.6 of 4 = no stress). They felt quite often rested/recuperated (3.8 of 5 = fully rested/recuperated) and sometimes fatigued during and after work (3.2 of 5 = never fatigued). Their ratings of work-life balance averaged 53 of 100, where 100 indicated perfect balance.

Frequency of telework

The multivariate analysis of variance showed significant differences between groups of academics with different telework frequency (p = 0.005, Table 2). When the analysis was adjusted for age, gender, marital status, children at home, form of employment, commuting time, and proportion of research performed at work, the results did not change (Table 2). However, age, gender, marital status, and form of employment were significant.

Separate analyses of variance for each of the 11 dependent variables showed significant differences in fatigue (F = 3.47; p = 0.032) and stress related to indistinct organization and conflicts (F = 4.80; p = 0.009) between academics with different telework frequency (Table 3). Bonferroni's pairwise post hoc tests between telework categories showed that those who telework frequently (i.e., several times per week or more) reported more stress related to indistinct organization and conflicts than those who rarely telework (i.e., less than 1 time per month) (mean and standard deviation 3.33 ± 0.87 versus 3.72 ± 0.63 ; p = 0.006). For fatigue,



	Wilks' λ	F	p	Partial η ²	Power
Tcom	0.89	1.99	0.005	0.06	0.99
Tcom	0.88	2.18	0.001	0.06	0.99
Age	0.95	1.91	0.037	0.05	0.89
Gender	0.93	2.69	0.002	0.07	0.98
Marital status	0.94	2.19	0.015	0.06	0.93
Children	0.97	1.16	0.312	0.03	0.64
EmployForm	0.94	2.12	0.018	0.06	0.92
ComTime	0.98	0.75	0.695	0.02	0.42
Research	0.96	1.38	0.181	0.04	0.73

Table 2 Results from multivariate analysis of variance with and without adjustment for age, gender, marital status, children at home, form of employment, commuting time, and proportion of research performed at work

Significant differences are shown in bold. Tcom, frequency of telework (less than 1 time per month/several times per month/several times per week or more); children, children at home (yes/no); EmployForm, form of employment (temporary/permanent position); ComTime, commuting time (minutes); research, proportion of research performed at work (%). Dependent variables: 11 scales of perceived health, work-related stress, recuperation, work-life balance and intrinsic work motivation (listwise n = 369)

the pairwise difference did not reach significance (mean and standard deviation 3.11 ± 0.75 versus 3.35 ± 0.72 ; p = 0.069).

After adjusting for age, gender, marital status, children at home, form of employment, commuting time, and proportion of research performed at work, the results did not change for frequency of telework (Table 3). Age was positively associated with ratings of autonomy, stress related to individual demands and commitment, and fatigue. Gender differences were found in ratings of relatedness, stress related to indistinct organization and conflicts, stress related to individual demands and commitment, and fatigue. While women reported more stress and fatigue than men did, they reported a more satisfied need for relatedness at work. Marital status, i.e., living with partner, significantly contributed to higher ratings of health, autonomy, relatedness, rest/recuperation, and less stress related to indistinct organization and conflicts. Those who had a temporary position reported less satisfied need for competence and relatedness at work and less stress related to indistinct organization and conflicts, compared with those who had a permanent position. Although children at home and proportion of research performed at work were not significant in the multivariate analysis of variance, we found that having children at home was associated with less satisfied need for competence at work and more stress related to indistinct organization and conflicts, and performing more research at work was associated with less work-life balance.

In the multivariate analysis of variance, Box's M test was nonsignificant (p = 0.267), and equal variance across groups could be assumed for all dependent variables except stress related to indistinct organization and conflicts (Levene's test, p < 0.001). In the adjusted analysis, Box's M test was significant (p = 0.017), and equal variance across groups could not be assumed for stress related to indistinct organization and conflicts, individual demands and commitment, and work to leisure time interference, as well as ratings of relatedness, rest/recuperation, and fatigue. The majority of the residuals were not normally distributed.

Amount of telework

In linear regression analyses of associations between amount of telework (in hours per week) and the dependent variables, no significant effects were found (Table 4). Among the



Table 3 Results from univariate analyses of variance (p values) with and without adjustment for age, gender, marital status, children at home, form of employment, commuting time, and proportion of research performed at work (listwise n = 369)

	Health	Autonomy	Competence	Relatedness	Org/conflict	Dem/com	Influence	WL interfere	Rest	Fatigue	W-L balance
Tcom	0.549	0.867	0.239	0.381	0.009	0.581	0.465	0.678	0.400	0.032	0.444
Tcom	0.299	0.622	0.166	0.795	0.011	0.547	0.586	0.809	0.701	0.025	0.519
Age	0.187	0.031	0.424	0.593	0.975	0.001	0.442	0.528	0.078	0.020	0.513
Gender	0.604	0.575	0.548	0.044	0.003	0.022	0.183	0.127	0.240	0.026	0.284
Marital status	0.003	0.029	0.113	0.019	0.005	0.780	0.124	0.085	0.035	0.424	0.411
Children	0.076	0.147	0.022	0.481	0.014	0.623	0.347	0.554	0.129	0.807	0.143
EmployForm	0.538	0.953	0.020	0.025	0.026	0.187	0.639	0.418	0.483	0.854	0.134
ComTime	0.488	0.195	0.830	0.794	0.883	0.675	0.360	0.531	0.197	0.526	0.560
Research	0.758	0.713	0.748	0.348	0.410	0.090	0.618	0.055	0.465	0.775	0.023

Significant differences are shown in bold. Toom, frequency of telework (less than 1 time per month/several times per month/several times per week or more); children, children at home yes/no); EmployForm, form of employment (temporary/permanent position); ComTime, commuting time (minutes); research, proportion of research performed at work (%); health, ndex from General Health Questionnaire; autonomy, competence, relatedness, indices from Basic Psychological Need Satisfaction at Work scale; Org/conflict, Dem/com, influence, W-L interfere, indices of stress related to indistinct organization and conflicts, individual demands and commitment, influence at work, and work to leisure time interference from Work Stress Questionnaire; rest, fatigue, indices of recovery; W-L balance, index of work-life balance from Copenhagen Psychosocial Questionnaire



Table 4 Results from linear regression analyses (p values and explained variance) with adjustment for age, gender, marital status, children at home, form of employment, commuting time, and proportion of research performed at work (listwise n = 188)

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	Health	Autonomy	Competence	Relatedness	Org/conflict	Dem/com	Influence	WL interfere	Rest	Fatigue	W-L balance
Tcom	0.469	0.152	0.260	0.608	0.410	0.079	0.151	0.779	0.556	0.581	0.507
Age	0.222	0.031	0.211	0.961	0.908	0.043	0.043	0.890	0.023	0.537	0.461
Gender	0.187	0.625	0.945	0.106	0.189	0.150	0.109	0.113	0.878	0.656	0.426
Marital status	0.023	0.122	0.092	0.100	9000	0.605	0.979	0.158	0.152	0.173	0.463
Children	0.815	0.947	0.883	0.820	0.065	0.949	0.245	0.281	0.785	0.944	0.421
EmployForm	0.233	0.137	0.076	0.017	0.217	0.340	0.313	0.912	0.879	0.532	0.607
ComTime	0.156	0.377	0.145	0.107	0.751	0.915	0.547	0.283	0.670	0.167	0.472
Research	0.917	0.719	0.212	0.489	0.834	0.487	0.718	0.640	0.825	0.434	0.468
Model	0.134	0.104	0.173	0.080	0.045	0.090	0.224	0.453	0.266	0.711	0.688
R^2	7%	2%	%9	2%	8%	7%	%9	4%	2%	3%	3%

 $_{\rm ot}$ Questionnaire; autonomy, competence, relatedness, indices from Basic Psychological Need Satisfaction at Work scale; Org/conflict, Dem/com, influence, W-L interfere, indices of employment (temporary/permanent position); ComTime, commuting time (minutes); research, proportion of research performed at work (%); health, index from General Health stress related to indistinct organization and conflicts, individual demands and commitment, influence at work, and work to leisure time interference from Work Stress Questionnaire, Significant differences are shown in bold. Tcom, amount of telework (number of hours spent teleworking per week); children, children at home (yes/no); EmployForm, form est, fatigue, indices of recovery; W-L balance, index of work-life balance from Copenhagen Psychosocial Questionnaire



predictors, age was associated with higher ratings of autonomy, influence at work and rest/recuperation, and less stress related to individual demands and commitment. Marital status, i.e., living with partner, was associated with better perceived health and less stress related to indistinct organization and conflicts. Those who had a temporary position reported less satisfied need for relatedness at work compared with those who had a permanent position. Values of tolerance and variance inflation factor indicated no problems with collinearity in the models (tolerance, 0.65–0.94; variance inflation factor, 1.06–1.54).

In the ratings of amount of telework, 3 respondents answered > 40 h per week, indicating a substantial amount of overtime work. To determine the effect of these outliers, the regression analyses were rerun without them, and the results remained the same. Further, the addition of non-linear effects of amount of telework did not change the results.

Discussion

In the present study, we compared perceived health, stress, recuperation, work-life balance, and intrinsic work motivation between lecturers and professors with different telework frequency. We found higher ratings of stress related to indistinct organization and conflicts among academics that telework several times per week or more than among academics that telework less than once per month, albeit with rather small effect size. When amount of telework in terms of hours per week was associated to health, stress, recuperation, work-life balance, and intrinsic work motivation, on the other hand, no significant effects were found.

Our finding that high frequency of telework was associated with higher ratings of stress stand in contrast to a previous study reporting lower levels of stress among teleworking academics (Tustin 2014). Further, we did not find a curvilinear relationship between reported symptoms and amount of telework, as indicated by Arvola and Kristjuhan (2015) when comparing categories of telework usage in hours per week. The difference in findings may reflect cultural differences between South Africa, Estonia, and Sweden. The findings may also be related to the context in which the study was performed and how the samples were selected. While Tustin (2014) reported on an experimental telecommuting program at a large distance education institution, Arvola and Kristjuhan (2015) studied telework in one university where employees were used to work from home. In the present study, data were collected from 6 urban and rural universities across Sweden, where employees have had the option to telework for decades. Almost 90% of the respondents had a permanent position, and they reported more stress than those who had a temporary position. It is possible that the main reason for teleworking in our sample was to cope with increasing job demands (Tremblay et al. 2006) and that higher frequency of telework implied working longer hours. This could not be verified in the present study but might partly explain the tendency for high frequent teleworkers to rate more fatigue.

It has been argued that telework facilitates the balancing of competing work and family demands (Fonner and Roloff 2010; Percival et al. 2011). That does not appear to be the case among academics. We found no difference in ratings of work-life balance between lecturers and professors with different telework frequency or any association between the amount of telework performed per week and perceived work-life balance. Golden et al. (2006) showed that as the extent of telework increases, individuals experience less work-to-family conflict but more family-to-work conflict. Thus, they may cancel each other out, leading to no effect on overall work-life balance. In this study, most of the items included in the scales focused on work-to-family conflict rather than family-to-work conflict. Yet, we found no support for



work-to-family conflict being related to the extent of telework in this population. The findings are in agreement with a recent study on employees in Swedish government agencies (including one university), where Thulin et al. (2019) showed that perceived control over daily time use was not related to teleworking practice or type of work (i.e., predominantly routine case control tasks or predominantly autonomous and investigative tasks).

According to self-determination theory, three basic needs are required to be motivated at work (Deci and Ryan 2000). These are autonomy (i.e., the degree of freedom and choice experienced when performing one's job), competence (i.e., the participation in challenging tasks and experience of effectiveness at work), and relatedness (i.e., the feeling of caring for, and being cared of, by colleagues). Interestingly, none of these were associated with the frequency or amount of telework among academics. This suggests that academics are equally satisfied with their autonomy at work, community with colleagues, and they feel equally efficient at work, regardless of how much they telework. Our result does not support previous findings of increased perceived productivity among teleworking academics (Tustin 2014). Possibly, the lack of agreement between the studies is due to the categorization of personnel: in Tustin (2014), teleworking academics consisted of professors and associate professors that had officially been granted permission to work part-time from home, while those that did not telework were office-bound. In our sample, lecturers and professors all had the opportunity to telework and chose to do so to different extents. It may be that, as the option to telework is available to everyone, it loses its appeal and that is reflected in the staff's ratings. Naturally, these self-ratings of effectiveness at work may differ from productivity ratings from other parties, such as management or colleagues (Golden and Gajendran 2018; Percival et al. 2011). In any case, our findings bring into question the use of telework to improve work motivation among academics.

We found no difference in ratings of relatedness to other colleagues between lecturers and professors that telework to different extents. This may lend support to previous findings that telework has limited impact on communication within the organization and that high-frequent teleworkers are not being left out of the network (Belanger 1999; Duxbury and Neufeld 1999). From this study, however, the impact of telework can only be understood from the perspective of the individual who teleworks. It is possible that lower levels of stress due to meetings and interruptions that have been reported among teleworkers (Fonner and Roloff 2010) are achieved at the expense of others having to do more service work (Bailey and Kurland 2002; Percival et al. 2011), and this could lead to conflicts between colleagues. Indeed, we found higher ratings of stress related to indistinct organization and conflicts among academics that telework frequently.

Among the factors adjusted for in the analyses of variance, the only one that did not significantly contribute to any of the dependent variables was commuting time. Previous literature disagrees on the importance of commuting time/distance for telework frequency (Bailey and Kurland 2002; Helminen and Ristimaki 2007; Hjorthol 2006; Melo and Silva 2017). A recent study on academic staff showed that delay time during travel, but not travel time itself, was an important determinant for the preference towards telework (Ismail et al. 2018). Then again, factors determining the preference towards telework may be different from factors associated with actual telework frequency (Haddad et al. 2009; Percival et al. 2011).

In this study, extent of telework was assessed in terms of both frequency and amount. The results differed depending on which variable was analyzed. While differences were found in stress related to indistinct organization and conflicts between high- and low-frequent teleworkers, no association between amount of telework and any of the measures of health,



stress, recuperation, work-life balance, and intrinsic work motivation was found. It would appear that, among academics, the frequency of telework is more important for these outcomes than the amount of telework. Admittedly, the number of respondents included in the analyses of telework amount was much smaller than the number of respondents in the analyses of telework frequency, and this could have affected the results.

Limitations

Due to the cross-sectional design of the present study, we cannot determine whether increased stress related to indistinct organization and conflicts is a cause or an effect of frequent telework. Both explanations are plausible, since experience of stress at work can trigger an escape mechanism that is manifested through frequent telework. High frequent telework among some of the staff may, in turn, burden colleagues that do not engage in this work mode, causing friction among colleagues (Bailey and Kurland 2002; Golden 2007).

Another limitation of the study was the low response frequency, which may bias the results. The response rate was higher in the universities that were more teaching focused (15–21%) than the universities that were more research focused (7–11%). Thus, it is possible that the findings of higher stress ratings among high-frequency teleworkers apply more to lecturers in teaching focused universities. In light of the gender differences observed in the ratings and the fact that the sample contained a larger proportion of women than the population, the generalization of the findings may be limited. Further, the internal consistency of the competence scale of BPNS-W and the influence at work scale of the Work Stress Questionnaire was low. In this study, we assessed the current frequency and amount of telework among academics, but we did not investigate whether it varied over time or how long they had practiced telework. It is suggested that this be included in future studies, as it may affect the results.

Conclusions

The present study showed that frequent telework was associated with increased stress among academics that all had the opportunity to telework. We found no evidence of intrinsic work motivation, work-life balance, or general health being related to frequency of telework. Nor did we find that amount of telework had any association with the outcomes. The different findings for frequency and amount of telework support previous studies emphasizing the importance of considering how telework is distributed over time (cf. Haddad et al. 2009) and should be verified in larger samples as they may have implications for recommendations regarding telework practice.

Considering the situation in academia, particularly with respect to work-life balance among employees, flexible working arrangements have been proposed as a means to reduce stress (Mudrak et al. 2018). In light of the present findings, we argue that teleworking may not ease the situation. Although we cannot conclude whether stress is a cause or an effect of frequent telework, the results show that academics who telework several times per week or more experience more stress related to indistinct organization and conflicts than others. Thus, more attention to academics who telework frequently is warranted.

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Compliance with ethical standards

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